



# **MAASAI MARA UNIVERSITY**

**REGULAR UNIVERSITY EXAMINATIONS  
2018/ 2019 ACADEMIC YEAR  
FIRST YEAR SECOND SEMESTER**

**SCHOOL OF ARTS AND SOCIAL SCIENCES  
DIPLOMA IN SOCIAL WORK**

**COURSE CODE: DCD 209**

**COURSE TITLE: PROJECT DESIGN, IMPLEMENTATION  
AND MANAGEMENT**

**DATE: 17<sup>TH</sup> APRIL, 2019**

**TIME: 1100 - 1300HRS**

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**INSTRUCTIONS TO CANDIDATES**

**Answer Question ONE and any other TWO questions**

*This paper consists of TWO printed pages. Please turn over*

**SECTION A: ANSWER QUESTION ONE AND ANY OTHER TWO QUESTIONS**

- 1a) Distinguish between a Project and a Programme. **(4 Marks)**
- 1b) Distinguish between Programme management and Project Management. **(4 Marks)**
- 1c) Describe the triple constraint as used in Projects. **(10 Marks)**
- 1d) Describe characteristics of Projects **(5 Marks)**
- 1e) Briefly describe the History of Project management as a Discipline **(7 Marks)**

**SECTION B: ANSWER ANY TWO QUESTIONS FROM THIS SECTION**

- 2a) Describe the Baum Cycle of Project Management **(10 Marks)**
- 2b) Describe components of Project Appraisal Process **(5 Marks)**
- 2c) Describe project identifiers **(5 Marks)**
- 3a) Critically describe sources of Project ideas **(10 Marks)**
- 3b) What is Feasibility Analysis and Describe project that may not undergo Feasibility analysis **(10 Marks)**
- 4a) Describe the importance of the Log Frame Matrix and describe its components in projects **(10 Marks)**
- 4b) Briefly describe Programme Evaluation and Review Techniques and Critical Path Method as used in Project Management **(5 Marks)**
- 4c) Describe methods of solving conflicts in Project Management **(5 Marks)**
- 5a) Describe the components of the SWOT and PESTLE Models as used in Project Management **(10 Marks)**
- 5b) Describe factors that may contribute to Project termination **(10 Marks)**

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